

688 , QWHUQVKLS / HDUQLQJ \$ JUHHPHQW
,/ \$

3URFHVV

6WXGHQW , QWHUQ & KHFNOLVW

- 6WHS & RPSOHWH WKH , QWHUQ \$ SSOLFDWLRQ)RUP EHORZ
 - 6WHS 8VHRVW KHR : ULWH 20EIRFHFWRWHLQVM VVHH SDJH WR DVVLVW \RX LQ WH REMHFWLHYHV LQ \$ SSHQGL[\$ VHH SDJH
 - 6WHS 5HYLHZ WKH , QWHUQ \$ SSOLFDWLRQ)RUP DQG / HDUQLQJ 2EMH , QWHUQVKLS & RRUGLQDWRU
 - 6WHS 5HYLHZ WKH , QWHUQ \$ SSOLFDWLRQ)RUP DQG / HDUQLQJ 2EMH 6XSHUYLVRU DQG JDLQ DSSURYDO DQG VLJQDWXUH LQ WKH 6LWH 6XSH , QWHUQVKLS 3HUPLVVLRQ)RUP
 - 6WHS 5HWXUQ WKH VLJQHG 688 , QWHUQVKLS 3HUPLVVLRQ)RUP , QW 2EMHFWLHYHV \$ SSHQGL[\$ WR \RXU \$ FDGHPLF , QWHUQVKLS & RRUGLQD , QWHUQVKLS 3HUPLVVLRQ)RUP
 - 6WHS 5HYLHZ DQG VLJQ WKH 6WXGHQW , QWHUQ \$ FNQRZOHGJHPHQW , QWHUQVKLS 3HUPLVVLRQ)RUP
 - 6WHS 6XEPLW WKH FRPSOHWHG 688 , QWHUQVKLS / HDUQLQJ \$ JUHHPH WKH 5HJLVWUDU V 2IILFH 7KH , /\$ LQFOXGHV WKH , QWHUQ \$ SSOLFDWL DQG WKH 688 , QWHUQVKLS 3HUPLVVLRQ)RUP
- \$FDGHPLF , QWHUQVKLS & RRUGLQDWU\ DQG QW&KHHBENQLWWWRU LQVWUXFWRU RYH FRXUVHIRUZKLFKD VVXGHQW LV HQUROOHG
- 6WHS 5HYLHZ WKH , QWHUQ \$ SSOLFDWLRQ)RUP DQG / HDUQLQJ 2EMH PDNH DQ\ QHFHVVDU\ DGMXVWPHQWV
 - 6WHS \$IWHU WKH 6LWH 6XSHUYLVRU KDV UHYLHZHG DQG VLJQHG WKH , QWHUQ \$ SSOLFDWLRQ)RUP DQG / HDUQLQJ 2EMHFWLHYHV \$ SSHQ
 - 6WHS 6LJQ WKH \$FDGHPLF , QWHUQVKLS & RRUGLQDWRU \$ JUHHPHQW)RUP
 - 6WHS 2QFH WKH , QWHUQ KDV VXEPLWWHG WKH , QWHUQVKLS / HDUQL WKH & DUHHU DQG 3URIHVVLRQDO 'HYHORSPHQW & HQWHU ZLOO VHQG \ 6LWH 6XSHUYLVRU & KHFNOLVW 7KHLQGLYLGXDODW WKH VLWH RI WKH , QW WKH LQWHUQVKLS H[SHULHQFH
 - 6WHS 5HYLHZ WKH , QWHUQ \$ SSOLFDWLRQ)RUP DQG / HDUQLQJ 2EMH PDNH DQ\ QHFHVVDU\ DGMXVWPHQWV
 - 6WHS & RPSOHWH DQG VLJQ WKH 6LWH 6XSHUYLVRU \$ JUHHPHQW VHF
 - 6WHS 2QFH WKH , QWHUQ KDV VXEPLWWHG WKH , QWHUQVKLS / HDUQL 2IILFH WKH 688 & DUHHU DQG 3URIHVVLRQDO 'HYHORSPHQW & HQWHU Z UHFRUGV
- 5HJLVWUDU\ V 2IILFH & KHFNOLVW
- 6WHS 5HYLHZ WKH 688 , QWHUQVKLS 3HUPLVVLRQ)RUP IRUP ZLWK WK QHFHVVDU\ DGMXVWPHQWV
 - 6WHS 5HJLVWHU WKH , QWHUQ IRU WKH LQWHUQVKLS FRXUVH
 - 6WHS 6HQG DQ HOHFWURQLF FRS\ RI WKH , /\$ WR WKH & DUHHU DQG 3U FSGLQWHUQVKLS#VXX HGX

, QWHUQ \$S\$OLF DWLRQ)RUP

, QWHUQ 1DPH	71XPEHU
, QWHUQ (PDLO	0DMRU
:KDW LV \RXU &XPXODWLYH *3\$	'XULQJ ZKLFK VPHVWHU GR \RX SCLQWHUQVKLS"
+DYH \RX FRPSOHWHG \RXU , QWHUQV	\$UH \RX DQ , QWHUQDWLRQDO 6WX
<input type="checkbox"/> <HV <input type="checkbox"/> 1R RUXQVXUH SOHDVH VSHDN Z , QWHUQVKLS &RRUGLQDW RU WR	<input type="checkbox"/> <HV <input type="checkbox"/> 1R
+DYH \RX FRPSOHWHG \RXU DQQXDO 7LWOH ,; 7UDLQLQJ"	
<input type="checkbox"/> <HV <input type="checkbox"/> 1R RUXQVXUH 6HOI HQUROO FRPSOH <u>KWHVWHU</u> WKH 7LWOH <u>WUDEQ</u> 3OHDVH FRQWDFW WKH 7LWOH ,; RIILFH DW LI \RX KDYH	
7\SH RI , QWHUQVKLS 3URYLGHU D FRPSDQ\ RURUJDQL]DWLRQ WKDW FRXUVHZRUN	
6HOHFW RQH RI WKH IROORZLQJ W\SHV WKDW EHVV GHVFULEHV \RXU	
<input type="checkbox"/> 8QLYHUVLW\ 6S3UQRVRUUDHQ\ ZKHUH WKH VWXGHQW LQWHUQ HQJDJH WKLUG SDUW\ RU H[WHUQDO RUJDQL]DWLRQ EXW WKH 8QLYHUVL SURJUDP	
<input type="checkbox"/> 8QLYHUVLW\ 23SHUDWHDHQ\ ZKHUH WKH VWXGHQW LQWHUQ HQJDJH 8QLYHUVLW\ HPSOR\HHDFWLQJ LQ WKH FRQWH[W RI KLV KHU 8QL	
<input type="checkbox"/> , QGHSHQGHQW SURJUDP ZKHUH WKH VWXGHQW LQWHUQ HQJDJHV LQ DFZLWKRXW LQYROYHPHQWE\ WKH 8QLYHUVLW\ , I , QGHSHQGHQW QRDFDGHPLF FUHGLW LV DZDUGHG	
, V WKH , QWHUQVKLS 3URYLGHU D IDPLO\ PHPEHU VWXGHQW RU \RXUVH	
, I WKH , QWHUQVKLS 3URYLGHU LV 8QLYHUVLW\ 6SRQVRUHG V-	4
3URYLGHU LV RQ WKH SUH DSSURYHG H[WHUQDO LQWHUQVKLS WKH OLVW SOHDVH FRQWDFW WKH &DUHHU DQG 3URIHVVLRQD	
, I WKH , QWHUQVKLS 3URYLGHU LV 8QLYHUVLW\ 2SHUDWHG SOHDVH SURYLGH	
, V WKLV D SDLG RU XQSDLG LQWHUQVKLS"	
6LWH 6XSHUYLVRU 1DPH	6LWH 6XSHUYLVRU (PDLO
6LWH 6XSHUYLVRU 3KRQH	

6LWH 6XSHUYLVRU - RE 7LWOH

:KLFK GHSDUWPHQW GRHV WKH 6LWH 6XSHUYLVRU ZRUN LQ "

3OHDVH SURYLGH WKH 6LWH 6XSHUYLVRU ¶ V DGGUHVV FLW\]LS FRGH \

, QWHUQVKLS 6WDUW 'DWH

, QWHUQVKLS (QG 'DWH

\$YJ + RXUV 3HU :HHN

, QWHUQVKLS - RE 7LWOH

3URYLGHD MRE GHVFULSWLRQ RXWOLQLQJ \RXUVSHFLILF UHVSQRQVLEL

+RZ RIWHQ GR \RX SODQ WR PHHW ZLWK \RXU 6LWH 6XSHUYLVRU WR HYD

, V \RXULQWHUQVKLS DOVR \RXU UHJXODUMRE" 7RFODULI\ ZHUH \RXIL
3URYLGHU \RX MXVWHQWHUHG DERYH DQG QRZ \RX DUHWU\ LQJ WR REV

- <HV
- 1R

:LOO \RXULQWHUQVKLES H SHUIRUPHG UHPRWHO\"

- <HV
- 1R

688 , Q W H U Q V K L S 3 H U P L V V L R Q) R U P
, Q W H U Q 1 D P H , Q W H U Q 7 1 X P E H U
, Q W H U Q V K L S) D O O 6 S U L Q J 6 X P P H U < H D U
& O D V V 6 W D) U H V K F 6 R S K R P - X Q L R 6 H Q L R * U D G 6 W)
' X U L Q J , Q W & 5 1 & 2 8 5 6 (, ' 6 (& & 2 8 5 6 (& 5 (', 7 6
H[(1*)

\$ S S U R Y D O V \$ J U H H P H Q W V

6 L W H 6 X S H U Y L V R U , \$ K D U H H I H G R H Q X W V H G W K L V L Q W H U Q V K L S Z L W K W K H L Q W
Z R U N F R P S R Q H Q W V R X W O L Q H G L Q W K H , Q W H U Q \$ S S O L F D W L R Q D Q G / H D U Q
U H J X O D U O \ W R S U R Y L G H D V V L V W D Q F H W U D L Q L Q J D Q G F R Q V X O W D W L R Q
D I R U H P H Q W L R Q H G O H D U Q L Q J R E M H F W L Y H V

6 L J Q D W X U H

' D W H

\$ F D G H P L F , Q W H U Q V K L S & R R U G K Q D H V C L V \$ X U H H P W Q M W L Q W H U Q V K L S Z I
D J U H H G X S R Q W K H O H D U Q L Q J R E M H F W L Y H V L Q \$ S S H Q G L [\$, D J U H H W R P H
F R Q V X O W D W L R Q W R W K H L Q W H U Q L Q R U G H U W R K H O S W K H P S U R J U H V V W R

6 L J Q D W X U H

' D W H

6 W X G H Q W , Q W H U Q \$ F N Q R Z O H G J H P H Q W D Q G \$ J U H H P H Q W

\$ F N Q R Z O H G J P H Q W

, W K H X Q G H U V L J Q H G 6 W X G H Q W , Q W H U Q U H S U H V H Q W W K D W , D P \ H D U V
V L J Q W K L V D J U H H P H Q W

, D F N Q R Z O H G J H W K D W , D P S D U W L F L S D W L W e p p ° € S Z \$ F N Q W K H p

, D @ p Á ` @ ` à J H F Re K H W S U T # r d p ° € W K D J D U H H P G Q Q Q R R p l , D Q W H U Q F N Q e K M P K D H P S Z G

\$JUHHPHQW

, WKH XQGHUVLJQHG 6WXGHQW , QWHUQ KDYH UHYLHZHG WKH , QWHUQVK
" FRPSOHWH DOO DFDGHPLF DQG LQWHUQVKLS DVVLJQPHQWV VXEPLW
FRPSOHWH DOO ZRUN WR WKH EHVVW RI P\ DELOLW\
" UHYLHZ DQG IZOILOO WKH LQWHUQVKLS LQ DFFRUGDQFH ZLWK 688 3R
" FRPSOHWH WKH LQWHUQVKLS GXULQJ WKH GDWHV VSHFLILHG XQOHV\
" UHSRUW VHULRXV SUREOHPV LQFOXGLQJ SK\VLFDO VDIHW\ SHUVR
6XSHUYLVRU DQG WKH 688 \$FDGHPLF , QWHUQVKLS & RRUGLQDW RU , Q\
" DXWKRLU]H 688 ¶V GHVLJQDW HG UHSUHVHQWDWLYH WR JUDQW SHUPL
ZLOO EH ILQDQFLDOO\ UHVS RQVLE OH LI GXULQJ SDUWLFLSDWLRQ L(RWKHUZLVH XQDE OH WR SURYLGH FRQVHQW IRU PHGLFDO WUHDWPHQ IDPLO\ JXDUGLDQV
" EH SHUVRQDOO\ UHVS RQVLE OH IRU DOO KRXVLQJ WUDQVS RUWDWLR(LQWHUQVKLS DQG SHUVRQDOO\ EHDU DOO DVVRFLDW HG FRVW V XQOF DGGLWLRQ EH SHUVRQDOO\ UHVS RQVLE OH IRU DQ\ ILQDQFLDO OLDEI ORVV GDPDJH OLDELOLW\ FRVW RU H[SHQVH WR WKH SHUVRQ RU SU PH GXULQJ SDUWLFLSDWLRQ LQ WKH LQWHUQVKLS SURJUDP
" DELGH E\ DOO DSSOLFDE OH ODZV , XQGHUVWDQG WKDW , PXVW SHUVI LQFXUUHG DV DQ , QWHUQ
" UHSRUW LI , DP LQMXUHG RULQYROYHG LQ DQ DFFLGHQW ZKLOH SURY XQFRPSHQVDW HG LQWHUQVKLS VHULFHV WR WKH FRRSHUDWLQJ HP:

+RZ WR :ULWH /HDUQLQJ 2EMHFWLYHV

:KDW LV D OHDUQLQJ REMHFWLYH"

, Q VKRUW DQ REMHFWLYH LV D JRDO \$V D IXWXUH SURIHVVLRQDO \RX
IRU ZKLFK WR DLP <RX ZLOO GHFLGH ZLWK \RXU VLWH VXSHUYLVRUZKD
ZLOO EH DQ LQWHUQ 7KHQ \RX ZLOO KDYH D JRDO WR ZRUN WRZDUGV GX

7KLQJV WR NHHS LQ PLQG ZKHQ ZULWLQJ \RXU OH DUQLQJ REM

v &KDOOHQJH <RXU REMHFWLYHV VKRXOG FKDOOHQJH DQG VWUHWF
SRVVHV

v .QRZOHGJH <RX VKRXOG JDLQ NQRZOHGJH DV \RX DUH HQJDJHG DQ
FODVVURRP DQG RQ WKH MRE

v \$WWDLQ 0DNH VXUH WKDW \RXU JRD OV DUH DWWDLQDEOH DQG UHD
LQWHUQVKLS REMHFWLYHV VKR~~XOHGJH~~ RPPSLOHQW~~HQW~~UEQ WKKLHS WKH ZH

v 0HDVXUH 6HW XS \RXU REMHFWLYHV LQ VXFK D ZD\ WKDW LW LV HDV
*URZ VDOHVE\ ~~WTOQDMUKMHU~~

v 6SHFLI\ %H VSHFLILF DERXW ZKDW KRZ DQG ZKHQ \RX ZLOO PHHW
FRPSOHWLRQ RI HDFK REMHFWLYH 6WULYH WR UHDFK WKH REMHFW

6DPSOH /HDUQLQJ 2EMHFWLYHV IURP YDULRXV GLVFLSOLQH\

2%-(&7,9(/HDUQ WR FUHDWH DQ HIIHFVLYH DGYHUWLVPHQW GHVLJQ

7R DFFRPSOLVK WKH REMHFWLYH , ZLOO

5HVHDUFK HIIHFVLYH DGYHUWLVPHQW GHVLJQV
ORFN XS DQG SURSRVH DQ DGYHUWLVPHQW FDPSDLJQ WR WKH PDU
&UHDWH DQG ODXQFK QHZ DG
6HW XS D PHWKRG WR PHDVXUH WKH HIIHFVLYHQHVV RI WKH DG
(YDOXDWH DG FDPSDLJQ WR VHH LI LW UHDFK HG DGG LWLRQDO F

(VWLPDWHG KRXUV WR FRPSOHWH REMHFWLYH , HVWLPDWH VSHQGLQJ
DOORWWHG WR HDFK VXEFDWHJRU\

v 5HVHDUFK KRXUV ORFN XS KRXUV &UHDWH DQG /DXQFK KRX
HIIHFVLYHQHVV KRXUV (YDOXDWH &DPSDLJQ

'DWH RI &RPSOHWLRQ (VWLPDWHG , VKRXOG EH DEOH WR FRPSOHWH W
'HFPEHU

0HWKRG RI 0HDVXUH PHQW , ZLOO KDYH DFFRPSOLVKHG WKLV REMHFWL
FXVWRPHUV ZLWK DQ DGYHUWLVPHQW , FUHDWHG

2%-(&7,9(, QFUHDVH P\ NQRZOHGJH DQG DELOLW\ WR FRXQVHO LQGLYLG

7R DFFRPSOLVK WKH REMHFWLYH , ZLOO

2EVHUYH WKH FRXQVHOLQJ DQG DVVLVW LQ WKH FRXQVHOLQJ RI
(YDOXDWH HDFK DSSRLQWPHQW 5HFRUG ZKDW , OH DUQHG DQG REV
IXWXUH FOLHQWV
&RPSLOH DOO REVHUYDWLRQV LQWR D UHIUHQFH JXLGH

(VWLPDWHG KRXUV WR FRPSOHWH REMHFWLYH , HVWLPDWH VSHQGLQJ

DOORWWHG WR HDFK VXEFDWHJRU\

v &RXQVHOLQJ 2EVHUYDWLRQ KRXUV (YDOXDWLRQ KRXUV K
(GLW 2EVHUYDWLRQV KRXUV

'DWH RI &RPSOHWLRQ (VWL PDWHG , VKRXOG EH DEOH WR FRPSOHWH W
ODUFK

0HWKRGR 0HDVXUHPHQW , ZLOO KDYH DFFRPSOLVKHG WKLV REMHFWL
OHDVW LQGLYLGXDO FRXQVHOLQJ VHVVLRQV DQG FRPSLOHG DOO P\ R

2%-(&7,9((IIHF WL YHO\ SURJUDP RQH VFHWLRQ RI WKH QHZ FRPSDQ\ ZHE
7R DFFRPSOLVK WKH REMHFWLYH , ZLOO

2EVHUYH DQG EH WUDLQHG E\ D FRPSDQ\ GHYHORSHU DERXW FUHDV
/HDUQ KRZ WR ORRS FRGLQJ DQG SUFWLFH ZLWKLQ WKH ZHEVLWH
3URJUDP RQH VFHWLRQ RI WKH FRPSDQ\ ZHEVLWH LQ &

(VWL PDWHG KRXUV WR FRPSOHWH REMHFWLYH , HVWL PDWH VSHQGLQJ
DOORWWHG WR HDFK VXEFDWHJRU\

v 2EVHUYDWLRQ DQG 7UDLQLQJ KRXUV /RRSLQJ &RGLQJ KRXUV 3
'DWH RI &RPSOHWLRQ (VWL PDWHG , VKRXOG EH DEOH WR FRPSOHWH U

\$SSHQGL[\$ /HDUQLQJ 2EMHFWLYHV

/LVW \RXU SULPDU\ OHDUQLQJ REMHFWLYHV 'HVFULEH ZKDW \RX KRSH WRXOHD
DUH UHTXLUHG WR FRPSOHWH DW OHDVW RQH REMHFWLYH SHU LQWHUQVKLS F
& RRUGLQDWRU IRUDQ\ DGGLWLRQDO OHDUQLQJ REMHFWLYH UHTXLUHPHQWV
LPSRUWDQW DV WKH VLJQLILFDQFH RI HDFK REMHFWLYH DQG WKH WLPH UHTXL
2EMHFWLYHV` GRFXPHQW DERYH DV \RX FRPSLOH REMHFWLYHV

2% - (& 7, 9(: KDW ZLOO \RX GR"	(VWL PDWHG KR XUV WR FRPSOHWH 'DWH RI &RPSOHWLRQ (VWL PDWH
0HWKRGRIOHDVXUHPHQWIRUWKLV2EMHFWLYH +RZZLOO \RXU VLWH HYDOXDWH \RXU DFFRPSOLVKPHQW" : KDW ZLOO EH WKH FULWHULD IRU W	

2% - (& 7, 9(: KDW ZLOO \RX GR"	(VWL PDWHG KR XUV WR FRPSOHWH 'DWH RI &RPSOHWLRQ (VWL PDWH
0HWKRGRIOHDVXUHPHQWIRUWKLV2EMHFWLYH +RZZLOO \RXU VLWH HYDOXDWH \RXU DFFRPSOLVKPHQW" : KDW ZLOO EH WKH FULWHULD IRU W	

2% - (& 7, 9(: KDW ZLOO \RX GR"	(VWL PDWHG KR XUV WR FRPSOHWH 'DWH RI &RPSOHWLRQ (VWL PDWH
0HWKRGRIOHDVXUHPHQWIRUWKLV2EMHFWLYH +RZZLOO \RXU VLWH HYDOXDWH \RXU DFFRPSOLVKPHQW" : KDW ZLOO EH WKH FULWHULD IRU W	

1RWH 0DNH DFRS\ RI WKLV SDJHLI DGGLWLRQDO 2EMHFWLYHV DUH QHHQ